The Association of European Science & Technology Transfer Professionals

# **BEST PRACTICES IN TRANSFER OF SCIENCE AND TECHNOLOGY**

Thursday 26 May & Friday 27 May 2005

BARBIZON PALACE AMSTERDAM THE NETHERLANDS

Enclosed: Flyer of first ASTP - AUTM Summit on "TransAtlantic Technology Transfer" held on 28 May 2005!



# **INTRODUCTION**

It is with pleasure that I invite you to ASTP's Annual Conference, to be held this year in the hopefully sunny but anyway lively surroundings of Amsterdam – at the heart of the city in the Barbizon Palace Hotel.

The Conference Program follows the familiar pattern; a mixture of thought provoking plenaries and practitionerled parallel sessions discussing and dealing with issues that affect us all in our ever-evolving roles in Technology Transfer. We particularly welcome Technology Transfer Professionals from the USA joining us for the First ASTP-AUTM conference which immediately follows the Conference.

We are delighted to welcome as our Plenary speakers:

- Janez Potočnik, recently appointed EU Commissioner for Science and Research
- Erkki Ormala, Vice President Technology Policy NOKIA

The remainder of the conference is split into three themes:

- As in previous conferences, the first track is educational in nature and aimed at newer entrants to the profession this time we are focussing on the marketing of technology. Sessions are led by experienced practitioners from Europe and the US.
- The second track focuses on our emergent role in Business Development Managers for the wider range of expertise in our institutions principally through the mechanisms of collaborative research and consultancy.
- The third track focuses on specific issues in Technology Transfer. The topics we have chosen are all ones that Members have highlighted as being issues of particular concern at the present time.

We realise that members value our conferences as much for the chance to meet each other as to attend the sessions and we have planned a full social programme and loads of time between sessions for informal networking. At ASTP conferences no one stands by themselves for long!

I'm also delighted – really delighted – to enclose the Programme for the first ASTP-AUTM Summit. This is a one day event that immediately follows our conference and is being run in partnership with the US-based Association of University Technology Managers. We expect a good number of colleagues from the US to attend the Summit and our conference – we hope that many ASTP Members will also stay on for the extra day (even though this is a Saturday!)

On behalf of the Board of ASTP, I look forward to seeing you in Amsterdam.

Jeff Skinner President

### THURSDAY 26 MAY

Registration desk open from 08.15

PLENARY: 09.00 - 11.00

	<b>OPENING SESSION</b>
09.00	Jeff Skinner, President of ASTP Opening
09.10	Janez Potočnik, EU Commissioner Science and Research Innovation in Europe
10.15	Erkki Ormala, Vice President Technology Policy NOKIA, Finland How does industry innovate ? - the
	role of the science base / R&D in industry innovation

11.00 – 11.30 BREAK



#### PARALLEL: 11.30 – 12.45

	1 ANALLEL, $11.50 - 12.45$	
Marketing Technologies - I Setting the strategy	EXPLOITING EXPERTISE Moderator Danielle Berneman	EXPLOITING TECHNOLOGY Moderator Paul van Grevenstein
Finding the right application and busi- ness model for a new technology – why this is a sensible – but non-trivial - first step to any licensing strategy. Jeff Skinner, Commercial Director, UCL, United Kingdom	We would all like to build close, long- lasting R&D-based relationships with companies. How should we build such alliances and structure deals that create mutual trust and co-operation? What kind of behaviour gets in the way? Jean Pierre Saintouil, Director Technology Transfer Office, Institute Pasteur, France Julie Grady, University Relations Programme Manager: Europe, Middle East and African Regions, Hewlett Packard, United Kingdom	The best consultants are worth their weight in gold, but there are many who do not deliver. In this session we explore how to choose and use consultants – how to find, how to structure relation- ships, how to manage them and what to demand / expect? Francois Thomas, Venture Partner, Atlas, France Jens Damsgaard, Head contract & IPR Office, University of Southern Denmark

# 12.45 – 14.00 LUNCH

#### PARALLEL: 14.00 – 15.15

MARKETING TECHNOLOGIES - II	EXPLOITING EXPERTISE	Exploiting Technology
Testing the market	Moderator Gabor Lamm	Moderator Antonio Parada
The importance of market testing – both in assessing the value (if any) of the tech- nology and identifying potential licensees. Finding and how to find poten- tial licensees targeted marketing. Educating and enthusing potential licensees. Chris Purdon, Partner, InnovOx Ltd., United Kingdom	Many university spin-outs are based, not on patent, but on expertise. These businesses may take years to build – but if managed professionally they can be as valuable as any venture capital backed business – and more robust. In this ses- sion we look at how to identify and nur- ture such businesses. <b>Barend Mons</b> , Associate Professor in Bio-Semantics, University Rotterdam & Adviser to Collexis, the Netherlands <b>Joaquim Menezes</b> , President of IST- MA Europe and President of Centimfe, Portugal	Licensees have a legitimate need to see all our confidential information before they are willing to enter into a license agree- ment. How should we protect such infor- mation during negotiations? <b>Karen Hersey</b> , Visiting Professor of Law, Franklin Pierce Law Center, USA

#### 15.15 – 15.45 BREAK

#### PARALLEL: 15.45 – 17.00

Marketing Technologies - III Turning interest into commitment	EXPLOITING EXPERTISE Moderator Jon Wulff Petersen	EXPLOITING TECHNOLOGY Moderator Gabor Lamm
When to stop talking about the technolo- gy and start talking about the deal. Testing commitment, assessing the potential value of the deal. Creating a deal structure that delivers value to both parties. Ian Hardie, Associate Dean, Executive Education, London Business School, United Kingdom	All universities allow – and some active- ly encourage - academics to consult. This can be a great way of building rela- tionships with SMEs and multinationals alike. How do we build a strong – and profitable - consulting activity within a university? <b>Paul Docx</b> , Chief Executive, Imperial Consultancy Ltd, United Kingdom <b>Lars Landberg</b> , Head of Research Programme, Risø Laboratory, Denmark	We would all like 'our' academics to be more commercially aware. Several uni- versities have built 'new venture devel- opment' programmes specifically for aca- demics. We discuss the structure and value of such programmes <b>Jonathan Levie</b> , Director of the Hunter Centre for Entrepreneurship @ Strathclyde, United Kingdom <b>Jeppe R. Jessen</b> , Sr Manager Business Development, Risø Laboratory, Denmark

17.15 – 17.45 GENERAL ASSEMBLY (ASTP members only) 17.00 – 18.30 COCKTAIL 18.45 SOCIAL PROGRAM (optional)



# FRIDAY 25 MAY

#### PLENARY: 09.00 - 10.30

#### PLENARY

**Richard D. Lewis**, Chairman Richard Lewis Communications, United Kingdom, *Understanding cultural differences during a negotiation* 

### 10.30 – 11.00 BREAK

#### PARALLEL: 11.00 - 12.15

Marketing Technologies - IV	Exploiting Expertise	EXPLOITING TECHNOLOGY
Closing the deal	Moderator Jon Wulff Petersen	Moderator Gabor Lamm
Viewing licensing from the sales per- spective – understanding customer needs, sensitizing the customer to the benefits of your technology, advancing leads and closing deals. Lou Berneman, Managing Director, Centre of Technology Transfer, University of Pennsylvania, USA	Companies have employed Business Development Managers (BDMs) for decades – but the role is a relatively new one within universities. It is not an easy or well-understood role within a university. Two experienced BDMs discuss their roles and the peculiar challenges they face. <b>David Chapman</b> , Director Centre for Enterprise and the Management of Innovation, UCL, United Kingdom <b>Martin Raditsch</b> , Head of Business Development, EMBL-EM, Germany	Royalty rates – we all know the theore- tical approaches to valuing technolo- gies – but ultimately technologies are only worth what licensees are prepared to pay for them. What are the typical royalty rates for different technologies at different stages of development? <b>Christopher D. McKinney</b> , Director Office of Technology Transfer & Enterprise Development and Lecturer Electrical Engineering & Computer Science, Vanderbilt University, USA <b>Martin Hardens</b> , Vice President Royalty Pharma PRCE, the Netherlands

# 12.15 – 13.45 LUNCH

#### PARALLEL: 13.45 – 15.00

Marketing Technologies - V	EXPLOITING EXPERTISE	EXPLOITING TECHNOLOGY
Dirty little tricks in licensing	Moderator Antonio Parada	Moderator Paul van Grevenstein
A light-heated look at the tactics people use in negotiations – both consciously and unconsciously. How to react to and defend yourselves from them. <b>Robert McWright</b> , Executive Director, University of Pennsylvania, USA	Two case studies of successful alliances between universities and companies in two very different sectors – the auto- motive and biotech industries. <b>Sverre Horntvedt</b> , Director SensoNor, Norway <b>André Choulika</b> , CEO Cellectis, France	A 'cradle to float' success story of a technology-based spin-out from a Dutch university who did a successful IPO in 2000. <b>Dinko Valerio</b> , former CEO & co- founder Crucell, The Netherlands

15.00 – 15.30 BREAK PLENARY: 15.30 – 16.45

#### DEBATE

#### The Power of Networking

ASTP recognizes the importance of strong national Technology Transfer networks. In this session we invite the Presidents of a number of European and US Technology Transfer Associations to discuss – in open forum – which of their activities are most (and least) valued by members and the impact that such networks have on enhancing Technology Transfer.

16.45 RECEPTION & CLOSURE



# SOCIAL PROGRAM

### Wednesday, 25 May 2005 Visit to Science Park Amsterdam combined with guided tour through Amsterdam

On Wednesday afternoon we invite you to participate in our social program with a visit to the Science Park Amsterdam, where co-operation between education, research and innovative companies are actively encouraged. Areas of multidisciplinary collaboration include life sciences, multimedia, e-Science, grid and nanotechnology. Directly after this excursion we will return to the city centre of Amsterdam, where we will take you for a guided tour to some of the city's highlights, including a boat ride through Amsterdam's famous channels.

The social program starts at 1 PM in front of the Barbizon Palace and ends at approximately 6 PM.





Thursday, 26 May 2005 Joint Dinner

On Thursday evening we invite you to a dinner in the city centre of Amsterdam. While enjoying a nice dinner, there will be plenty of time for conversation and exchange of experiences.



### Friday, 27 May 2005 "Bridging the Atlantic" cocktail & dinner

On Friday evening ASTP and AUTM invite you to join the "Bridging the Atlantic" cocktail and dinner; a unique occasion for the exchange of professional experience from Europe and the other side of the Atlantic.

### This conference is sponsored by



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# **GENERAL INFORMATION**

Date	(Wednesday 25 May,) Thursday 26 May, Friday 27 May & Saturday 28 May
Conference Venue	Barbizon Palace, Prins Hendrikkade 59 – 72, 1012 Amsterdam, The Netherlands
Language	English
Registration	All participants who wish to attend the conference must register in advance. Please note that for- mal registration only takes place after receipt of the registration fee. Participants are requested to complete the enclosed Registration Form and return it to Science Alliance or register via the ASTP-website <u>www.astp.net</u> (left button Events etc.). Each participant should use a separate form. A letter of confirmation will be sent to you upon receipt of the registration form. The capac- ity of the conference will be limited. Registrations will be handled in order of receipt.
Registration Fee	The registration-fee for participation in the ASTP conference is $\notin$ 795 for ASTP and/or AUTM members and $\notin$ 1095 for non-members. The registration-fee for the AUTM – ASTP Summit is $\notin$ 360 for members and $\notin$ 495 for non-members and for participating in the combined 3 day event $\notin$ 995 for members and $\notin$ 1395 for non-members (these fees are all excl. 19% VAT). The fee includes admittance to the conference as well as extended conference documents, lunches and refreshments. The fee must be paid in advance to participate.
ASTP Membership	If you would like to register for this conference as an ASTP member and are currently not a mem- ber, we kindly ask you to return the attached and completed ASTP Membership Application Form or apply for the membership via the website <u>www.astp.net</u> . As soon as your membership is accepted, you will receive an adapted invoice for the conference and a separate invoice for the ASTP membership fee.
Payment	All payments must be made in $\in$ (EURO) and free of all bank and other charges. No personal or company cheques are accepted. Payments by Credit cards will have an additional charge of 5%.
Cancellation	In case you are unable to attend the conference, a substitute delegate is welcome to take your place at no extra charge, if he / she carries a letter of authorisation from the original participant. Should you cancel before May the 1st, 2005 an administration fee of € 95 will be charged. <b>Please note that no refunds are possible after May 1st 2005.</b>
Accommodation	We advise you to take care of hotel reservations and flight accommodations in time. Information on hotel reservation-services is available at the backside of the registration form. For special prices in the nearby surrounding of the venue, please send an email to <u>ASTP-conference@bhs.nl</u>
Insurance	The conference organisers do not accept any liability for personal injuries or for loss of and/or damage to personal belongings of the conference participants, either during or as a result of the conference. Please check the validity of your insurance.
Contact	Please contact the conference management of Science Alliance for more information on registra- tion and other logistical details. Ms Helian Ophorst Koninginnegracht 22 2514 AB The Hague The Netherlands Tel: +31 70 358 80 60 Fax: +31 70 358 44 75 E-mail: h.ophorst@science-alliance.nl
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